

General Description

- Industrial Engineering Support
- Analyze current state and implement cost savings based on future state plan
- Develop, train and implement Production System

Scope

- Developed Lean Training Program (included all salaried and hourly personnel)
- Developed manpower reduction plan and reduced hourly direct labor from 232 heads to 95 equaling \$4.8 million in savings
- Went from 4 shifts to 2 shifts at 4 days/10 hours
- Developed new layout and material flow plans and reduced internal WIP by \$5 million
- Launched new automated paint system

Success



Savings for the customer totaling
over \$5,000,000